

Chair Vice Chair Vice Chair President & CEO Secretary Merit E. Janow Alan S. MacDonald Masatoshi Komoriya Joshua W. Walker Susan J. Onuma

Robert A. Karr Principal Joho Capital, LLC

Satoshi Kawamura President & CEO Nomura Holding America Inc.

Tetsuo Kawate President & CEO Mitsubishi Corporation (Americas)

Linda Kirkpatrick President, Americas Mastercard

Masahiro Koike Managing Executive Officer, Tokio Marine Holdings, Inc. Deputy CEO Tokio Marine North America, Inc.

Masatoshi Komoriya* Executive Chairman of the Board MUFG Americas Holdings Corporation

Gary Kozlowski* Partner, Global Financial Services Ernst & Young LLP

Alan S. MacDonald*

Keiji Machida Chairman & CEO Daiwa Capital Markets America Holdings Inc.

Jun Makihara*

Shuji Matsuura Chairman & CEO Mizuho Americas

Theodore Miller President & CEO Empire Entertainment Japan President & CEO Iroco Design Japan

Thomas K. Montag

Gary Moriwaki Partner Windels Marx

Satoru Murase* Partner Mayer Brown LLP

Toby S. Myerson* Chairman & CEO Longsight Strategic Advisors LLC

James Nash President & CEO AIG Japan Holdings KK

Tatsuo Okazaki Vice President, Government Affairs Toyota Motor North America, Inc.

Hirofumi (Hiro) Otsuka* Senior Managing Executive Officer, SMBC Americas Division, and President and CEO, SMBC Americas Holdings, Inc.

Joseph R. Perella* Chairman Emeritus Perella Weinberg Partners

Douglas L. Peterson* President & CEO S&P Global

Jason Rekate Head of Corporate Banking Citigroup

Richard N. Shaak President STARR INSURANCE HOLDINGS, INC.

David Snoddy* Founder & Managing Partner Nezu Asia Capital Management

Joshua N. Solomon Principal New York City Department of Education

Gerald L. Curtis* Burgess Professor of Political Science Columbia University

Ariel J. Deckelbaum Partner ROPES & GRAY LLP

Richard A. Drucker Partner Cornell Capital LLC

Bradley Edmister Partner Hogan Lovells

Louis J. Forster General Partner Green Visor Capital

Carol Gluck* George Sansom Professor of History Columbia University

Kenzo Hakuta CEO, Founder and Director Kenzo Digital Media, LLC

Karen Halby President Sony Corporation of America

Yosuke Honjo President & CEO ITO EN (North America) INC.

Keishi Hotsuki Senior Advisor Morgan Stanley

Merit E. Janow* Dean Emerita, School of International and Public Affairs Professor of Practice, International Economic Law & International Affairs Columbia University Eri Kakuta* Partner PJT Partners Yuji Sugimoto Partner, Co Head Asia Private Equity Bain Capital Private Equity Japan LLC

Yoshiteru (Terry) Suzuki* President & CEO ORIX Corporation USA

Gary M. Talarico* Adjunct Professor School of Advanced International Studies Johns Hopkins University

Donald J. Toumey Partner Sullivan & Cromwell LLP

Sayu Ueno President & CEO Mitsui & Co. (U.S.A.), Inc.

Tomonori (Tom) Wada President & CEO Sumitomo Corporation of Americas

Joshua W. Walker* President & CEO Japan Society (Ex officio)

Adam F. Weissenberg Vice Chairman, Chief Global Officer Audit & Assurance; Asia Pacific Leader, US Global Office Deloitte US

Kevin Willsey Global Chairman – Investment Banking JP Morgan & Co.

Michael A. Zarcone Chairman, MetLife Foundation Executive Vice President, Head of Corporate Affairs MetLife

PRESIDENT EMERITUS

Motoatsu Sakurai Japan Society

SECRETARY

Susan J. Onuma Partner Ingram Yuzek Gainen Carroll & Bertolotti, LLP

SENIOR ADVISOR

Frederick H. Katayama Executive Vice President U.S.-Japan Council

Kazuo Koshi Advisor to the President MUFG Bank, Ltd.

Justin A. Rockefeller Addepar.com Rockefeller Brothers Fund The ImPact

HONORARY DIRECTORS

Mikio Mori Ambassador & Consul General of Japan in New York Consulate General of Japan

J. Thomas Schieffer Founder & CEO Envoy International LLC

LIFE DIRECTORS

Maurice R. Greenberg Chairman & CEO C.V. Starr & Co., Inc.

Richard S. Lanier President Emeritus Asian Cultural Council

Deryck C. Maughan

Henry A. McKinnell, Jr. Chairman Accordia Global Health Foundation Former Chairman of the Board & CEO Pfizer Inc.